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LOCAL REVENUES

- **REAL ESTATE TAXES**
- **ACT 511 TAXES**
 - **EARNED INCOME TAXES**
 - **LOCAL SERVICES TAX**
 - **REAL ESTATE TRANSFER TAX**
- **DELINQUENT TAXES**
 - **EARNED INCOME TAXES**
 - **REAL ESTATE TAXES**
- **OTHER LOCAL REVENUE**
 - **DONATIONS**
 - **FEES PAID**
 - **TUITION**
 - **ADMISSIONS**
 - **RENTAL INCOME**
 - **SERVICES PROVIDED TO OTHER LEAS**

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2020-2021 BUDGETED LOCAL REVENUE

- **REAL ESTATE TAXES = \$65,101,384**
 - **0.98% INCREASE FROM PRIOR YEAR BUDGET**
- **ACT 511 TAXES = \$8,946,200**
 - **1.5% INCREASE FROM PRIOR YEAR BUDGET**
- **DELINQUENT TAXES = \$2,700,000**
 - **SAME AS PRIOR YEAR BUDGET**
- **OTHER LOCAL REVENUE = \$2,045,615**
 - **3.5% DECREASE FROM PRIOR YEAR BUDGET**
 - **DECREASE RELATING TO LOWER ANTICIPATED "EARNINGS ON INVESTMENTS" DUE TO LESS INVESTMENTS RELATING TO DRAWING DOWN FUND BALANCE AS WELL AS POTENTIAL DROPS IN FEDERAL INTEREST RATES.**

Total Local Revenue = \$78,793,199

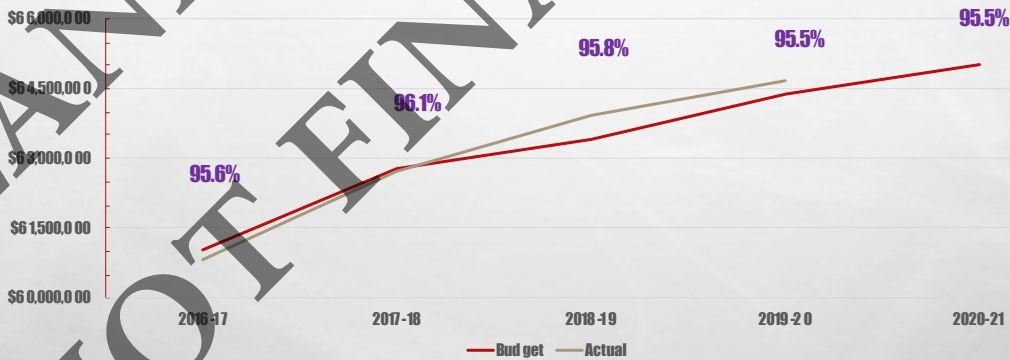
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REAL ESTATE TAXES

- **CURRENT REAL ESTATE MILLAGE = 19.5750**
 - **THERE WAS NO TAX INCREASE IN 2019-2020**
- **2020-21 ASSESSMENTS INCREASED SLIGHTLY**
 - **TAXABLE PROPERTIES = \$3,552,936,907; 1 MILL = \$3,552,937**
 - **ADJUSTED ASSESSMENT (LESS ESTIMATED HOMESTEAD EXEMPTION*) = 3,477,744,132**
 - **100% COLLECTION = \$68 MILLION, INCREASE OF OVER \$600K IN REVENUE**
- **RECENT COLLECTIONS BETWEEN 95% AND 96%; BUDGETING AT 95.5% COLLECTION**
- **PDE ACT 1 INDEX = 2.6%, ACT 1 RESOLUTION TO NOT INCREASE ABOVE INDEX APPROVED 1/13/2020**
 - **CAN INCREASE MILLAGE UP TO 20.0839; ADDITIONAL REVENUE OF \$1.7 MILLION**

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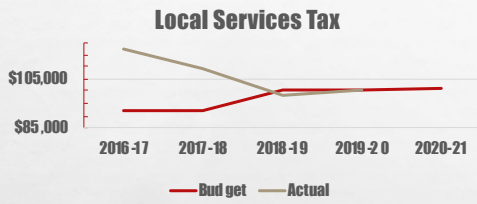
REAL ESTATE TAX COLLECTED



2019-20 and 2020-21 are Estimated/Budgeted Numbers Only

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ACT 511 TAXES



Narrative:

- Began budgeting closer to actuals in 2018-19 to eliminate the large variance each year.
- Large spike in home sales in 2018-19
- Not enough data in yet to forecast if 2019-20 actuals received will follow 2018-19 trend
- *Slight increase in each Act 511 Tax budget relating to actuals collected.*

2019-20 and 2020-21 are Estimated/Budgeted Numbers Only

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DELINQUENT TAXES

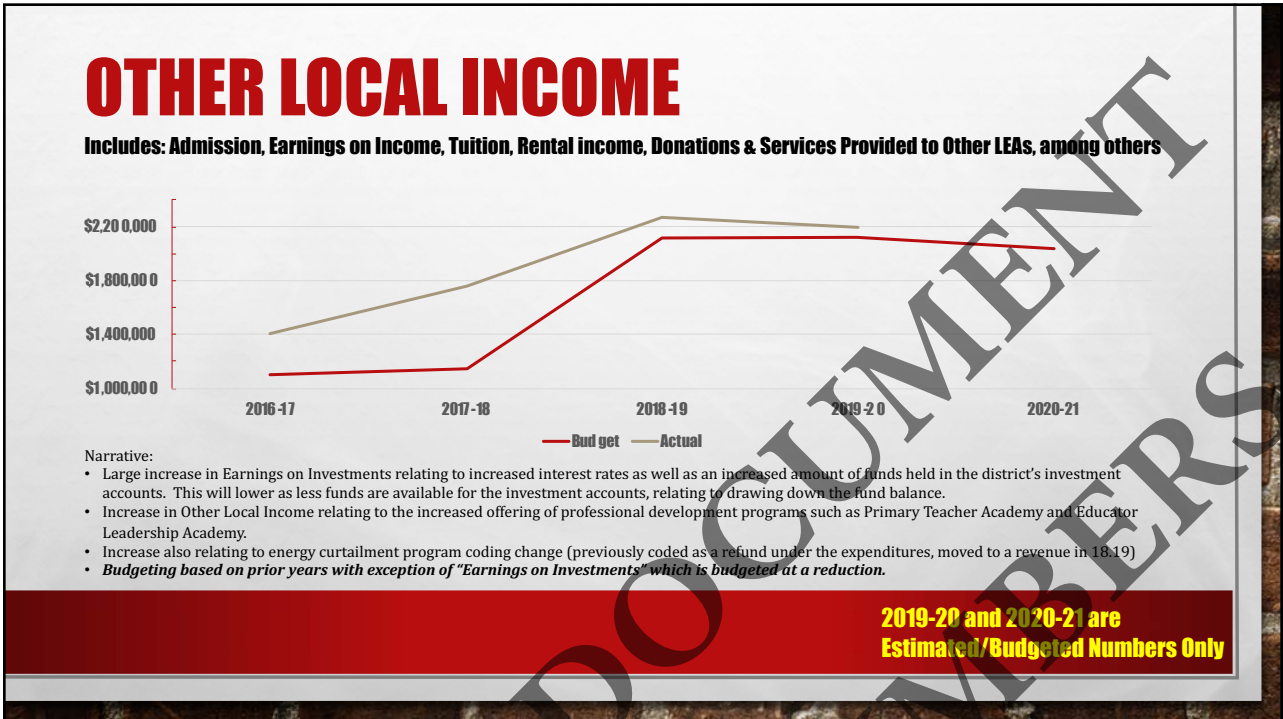


Narrative:

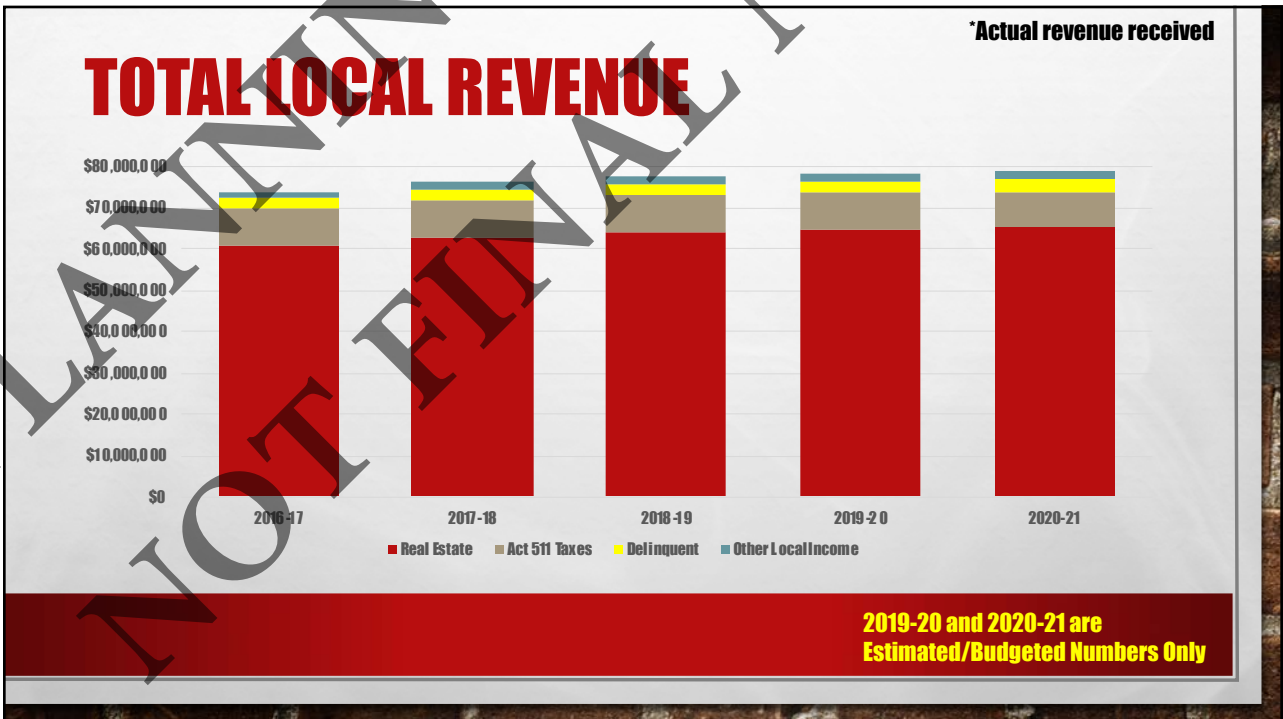
- Began budgeting closer to actuals in 2019-20 to eliminate the large variance each year.
- Collections have been steadily between \$2.6 and \$2.7 million historically.
- *Budgeting based on 2019-2020 budget numbers.*

2019-20 and 2020-21 are Estimated/Budgeted Numbers Only

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STATE REVENUES

- **BASIC INSTRUCTIONAL & OPERATING SUBSIDY**
 - BASIC EDUCATION FORMULA
 - SOCIAL SECURITY REIMBURSEMENT
 - TUITION SECTION 1305/1306
- **REVENUE FOR SPECIFIC EDUCATIONAL PROGRAMS (SPECIAL ED SUBSIDY)**
- **OTHER STATE REVENUE**
 - TRANSPORTATION SUBSIDY
 - REIMBURSEMENT - RENTAL/SINKING FUND (PLANCON)
 - REIMBURSEMENT - HEALTH SERVICES
 - STATE PROPERTY TAX REDUCTION
 - GRANTS
 - SAFETY & SECURITY
 - READY TO LEARN
 - REIMBURSEMENT - RETIREMENT

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2020-2021 BUDGETED STATE REVENUE

- **BASIC INSTRUCTIONAL & OPERATING SUBSIDY = \$5,590,500**
 - 0.4% INCREASE FROM PRIOR YEAR BUDGET
- **REVENUE FOR SPECIFIC EDUCATIONAL PROGRAMS = \$2,430,000**
 - 0.3% INCREASE FROM PRIOR YEAR BUDGET
- **TRANSPORTATION SUBSIDY = \$1,450,000**
 - NO CHANGE FROM PRIOR YEAR
- **REIMBURSEMENT RENTAL FUND = \$523,722**
 - NO CHANGE FROM PRIOR YEAR
- **REIMBURSEMENT – HEALTH SERVICES = \$85,000**
 - -11.5% DECREASE FROM PRIOR YEAR
- **STATE PROPERTY TAX REDUCTION - \$1,471,950**
 - BUDGETED AT PRIOR YEAR'S NUMBER
- **GRANTS = \$392,100**
 - INCREASE FROM PRIOR YEAR ORIGINAL BUDGET
- **REIMBURSEMENT – PSERS = \$8,040,500**
 - 0.6% INCREASE FROM PRIOR YEAR'S BUDGET

Total State Revenue = \$19,983,772

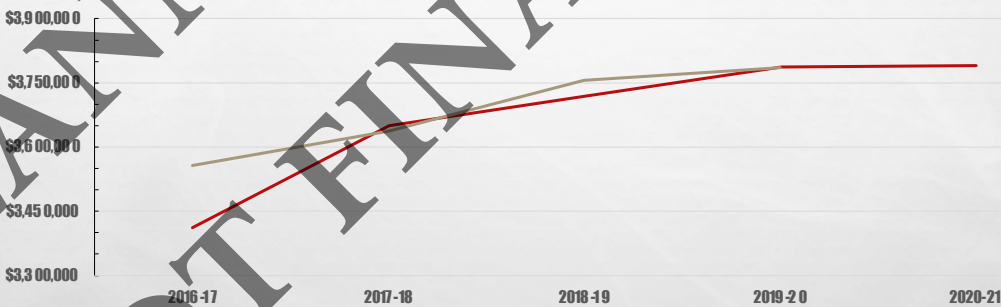
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BASIC INSTRUCTIONAL & OPERATING REVENUE

- **BASIC EDUCATION FORMULA**
 - PDE FORMULA USING HISTORICAL PIMS DATA PROVIDED TO THE STATE
 - CALCULATIONS BASED ON ENROLLMENT AND AID RATIOS
 - FUNDING AMOUNTS BASED ON STATE BUDGET ALLOCATIONS, AND EXACT ALLOCATION MAY NOT BE KNOWN BY BUDGET TIME.
- **SOCIAL SECURITY REIMBURSEMENT**
 - 50% REIMBURSEMENT OF EMPLOYER PAID SOCIAL SECURITY TAXES
 - MOVED INTO BASIC INSTRUCTIONAL SECTION PER PDE 2019-20. PREVIOUSLY WAS INCLUDED IN "OTHER STATE REVENUE"
- **TUITION FOR SECTION 1305 / 1306 STUDENTS**
 - REVENUE RECEIVED FOR TUITION FOR FOSTER/WARD OF STATE STUDENTS

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BASIC INSTRUCTIONAL & OPERATING REVENUE (WITHOUT SSR REIMB)

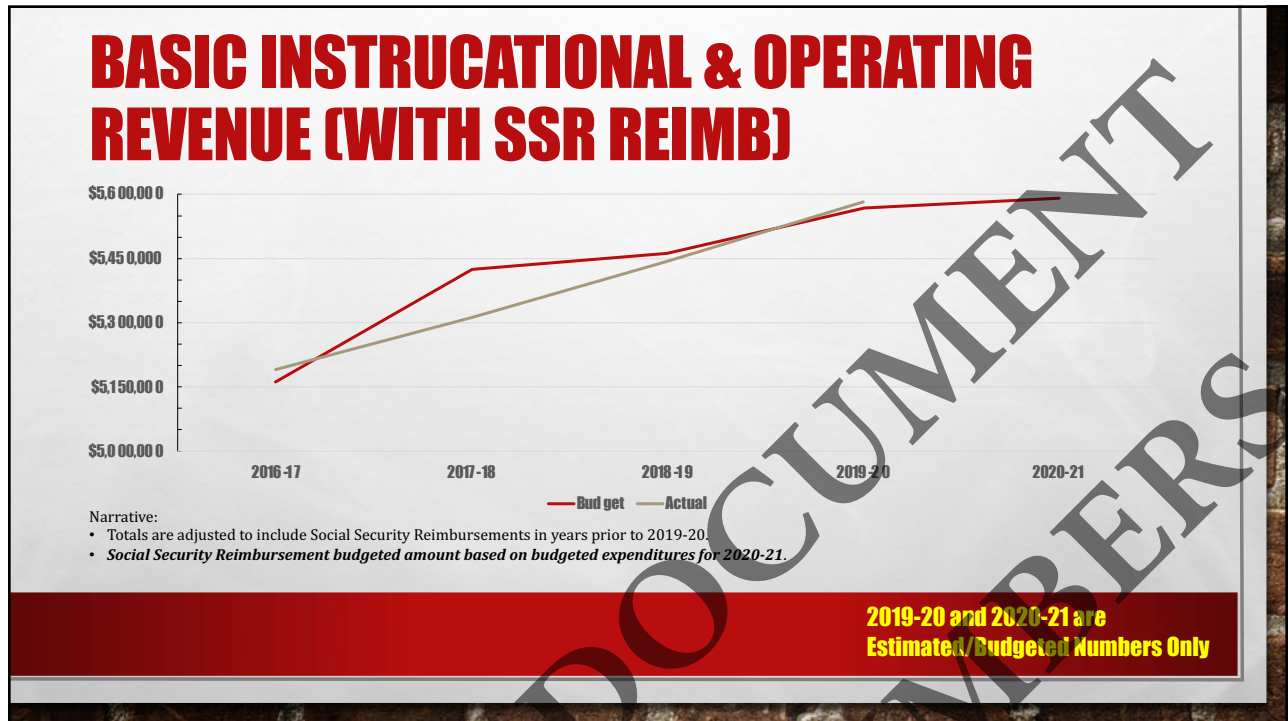


Narrative:

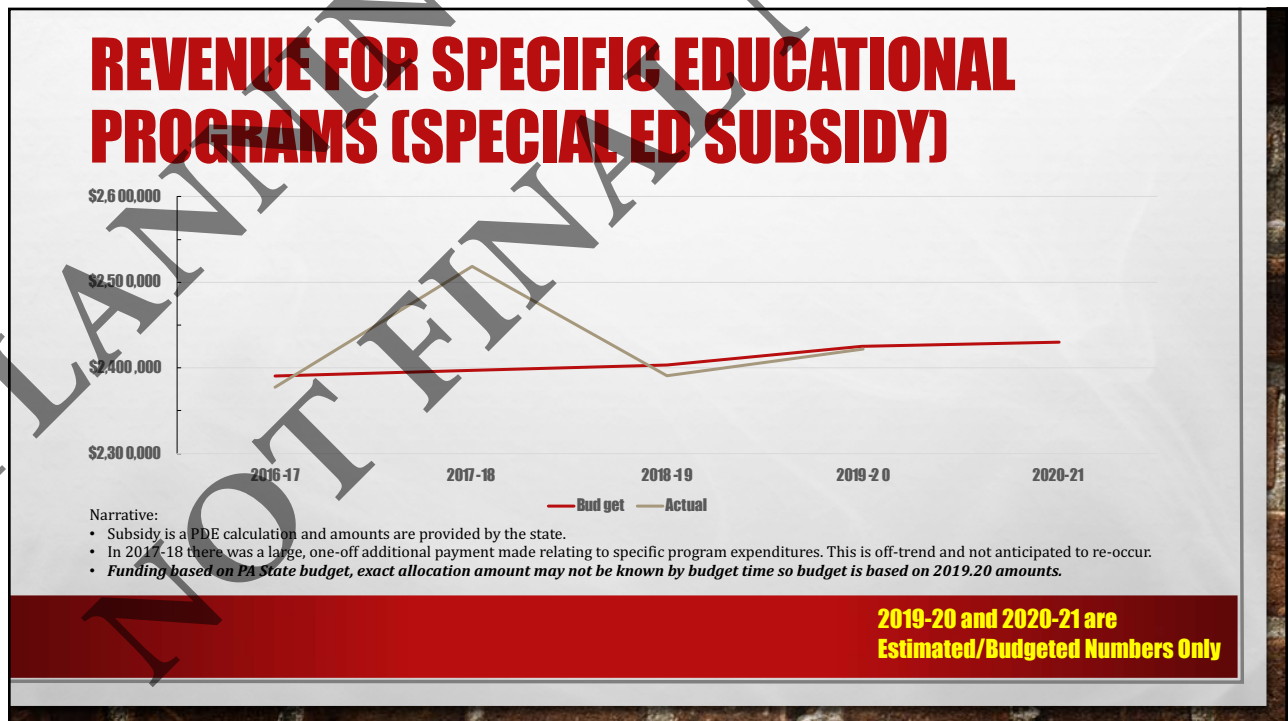
- There was a change of formula calculations resulting in the larger gap of budget to actual in 2016-17.
- 1305 / 1306 tuition payments are not budgeted for. Any payments received result in an increase over budgeted amounts.
- Funding based on PA state budget, exact allocation amount may not be known by budget time so budget is based on 2019.20 amounts.

**2019-20 and 2020-21 are
Estimated/Budgeted Numbers Only**

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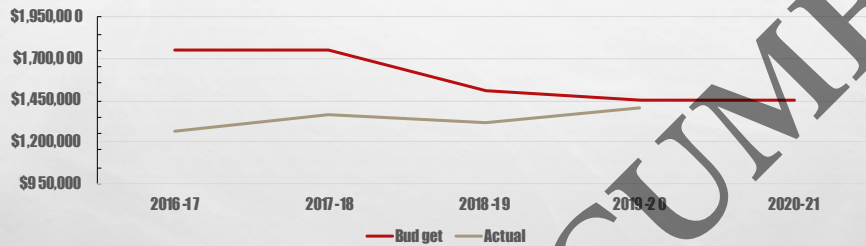


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OTHER STATE REVENUE

• TRANSPORTATION SUBSIDY

- INCLUDES PUBLIC/NONPUBLIC PUPIL TRANSPORTATION AS WELL AS CHARTER SCHOOL TRANSPORTATION
- PDE CALCULATED, HISTORICALLY APPROXIMATELY 32-37% OF PRIOR YEAR'S COSTS



Narrative:

- Historically budgeted higher than actual received, this has been corrected in more recent years.
- 2020-21 budgeted amounts are based on 36% of 2019-2020 estimated costs.

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OTHER STATE REVENUE

• REIMBURSEMENTS

- RENTAL/SINKING FUND (PLANCON)
 - BASED ON STATE APPROVED CONSTRUCTION PROJECTS
 - REIMBURSEMENT OF BOND PAYMENT EXPENSES
- HEALTH SERVICES
 - PDE FORMULA REGARDING APPLICABLE PUPIL HEALTH SERVICES COSTS
- RETIREMENT
 - 50% STATE REIMBURSEMENT OF PSERS COSTS.
 - WILL INCREASE OR DECREASE BASED UPON STAFFING AND SALARIES

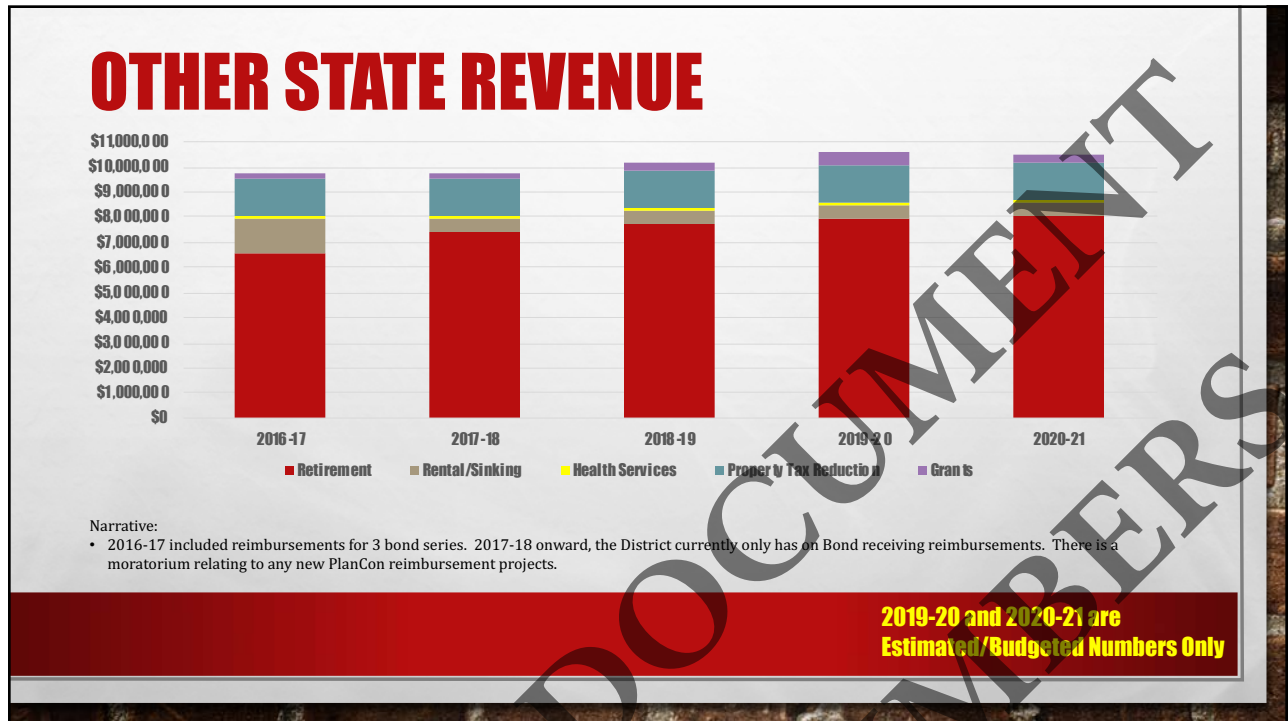
• PROPERTY TAX REDUCTION

- BASED ON STATE GAMING REVENUE
- OFFSET OF REAL ESTATE TAXES
- AMOUNT IS PROVIDED BY THE STATE

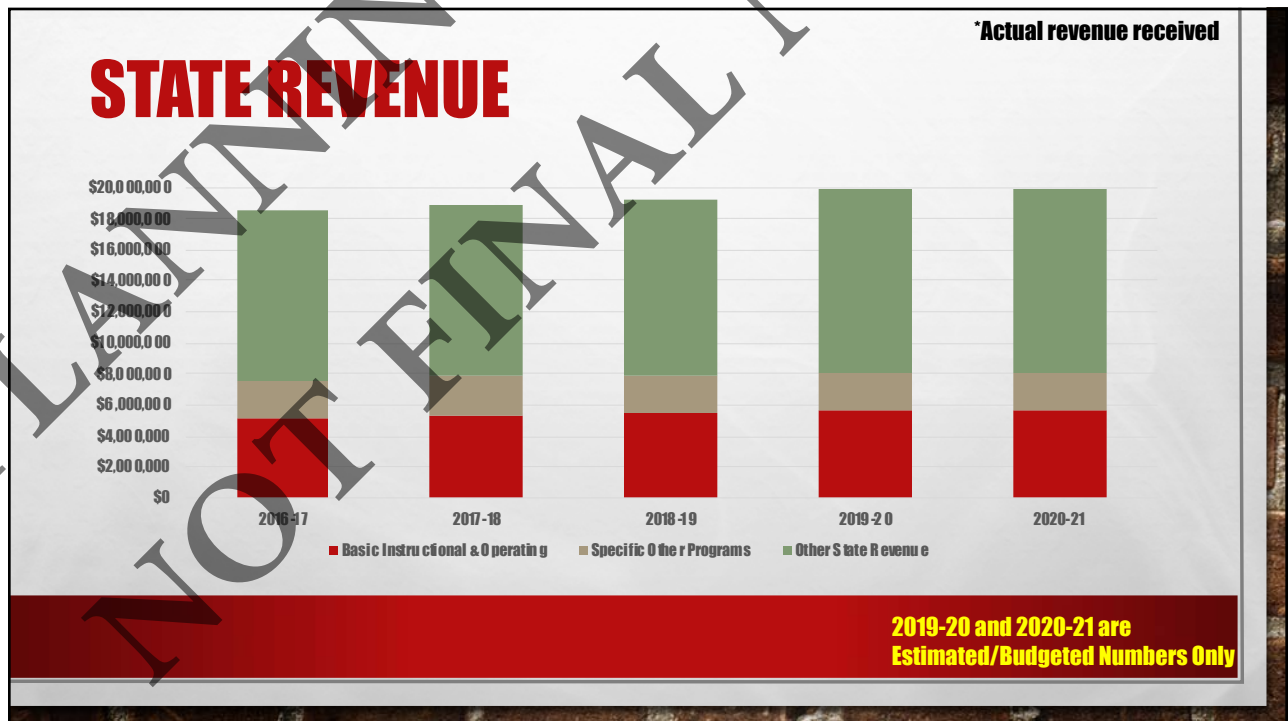
• STATE GRANTS

- READY TO LEARN (PRE-K & K)
- SAFETY & SECURITY

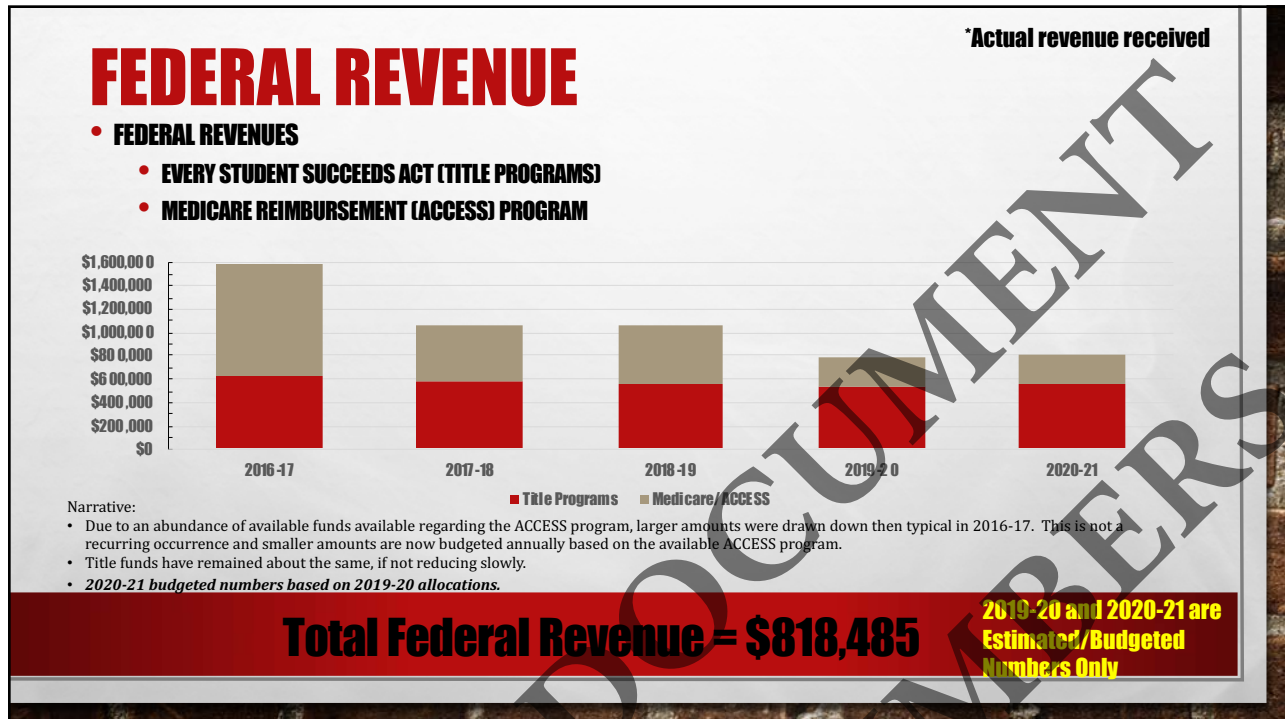
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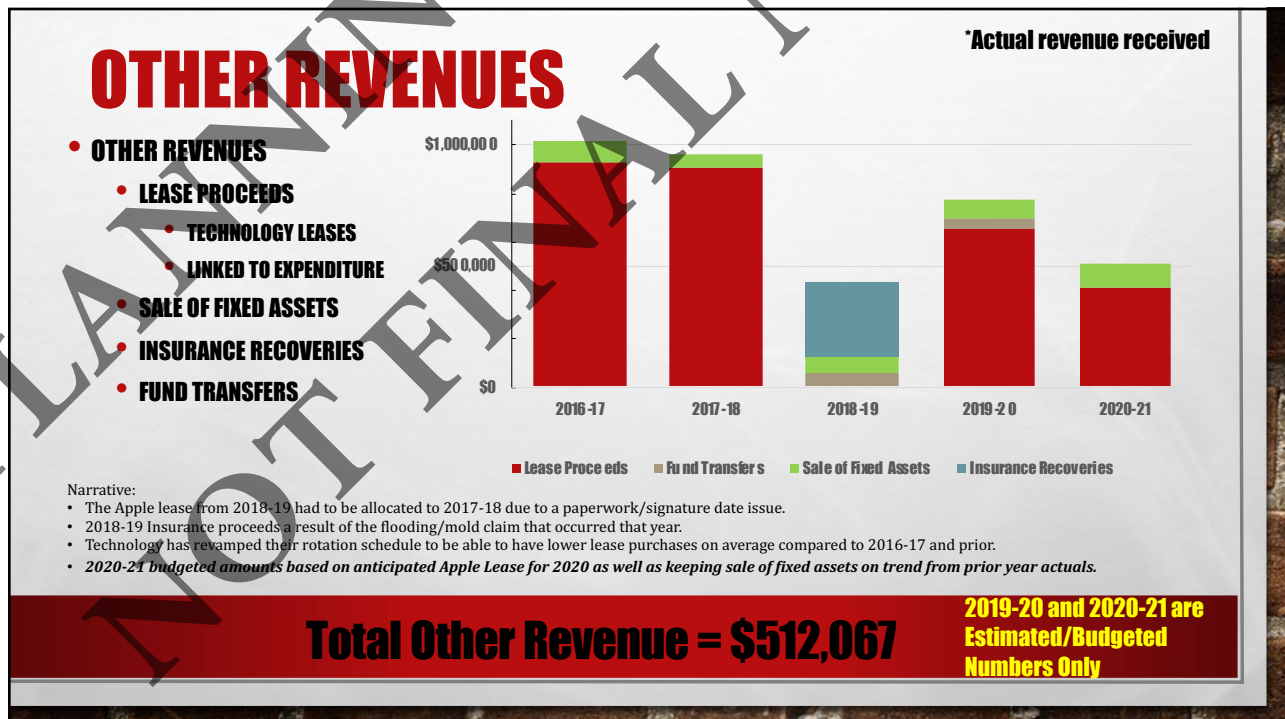
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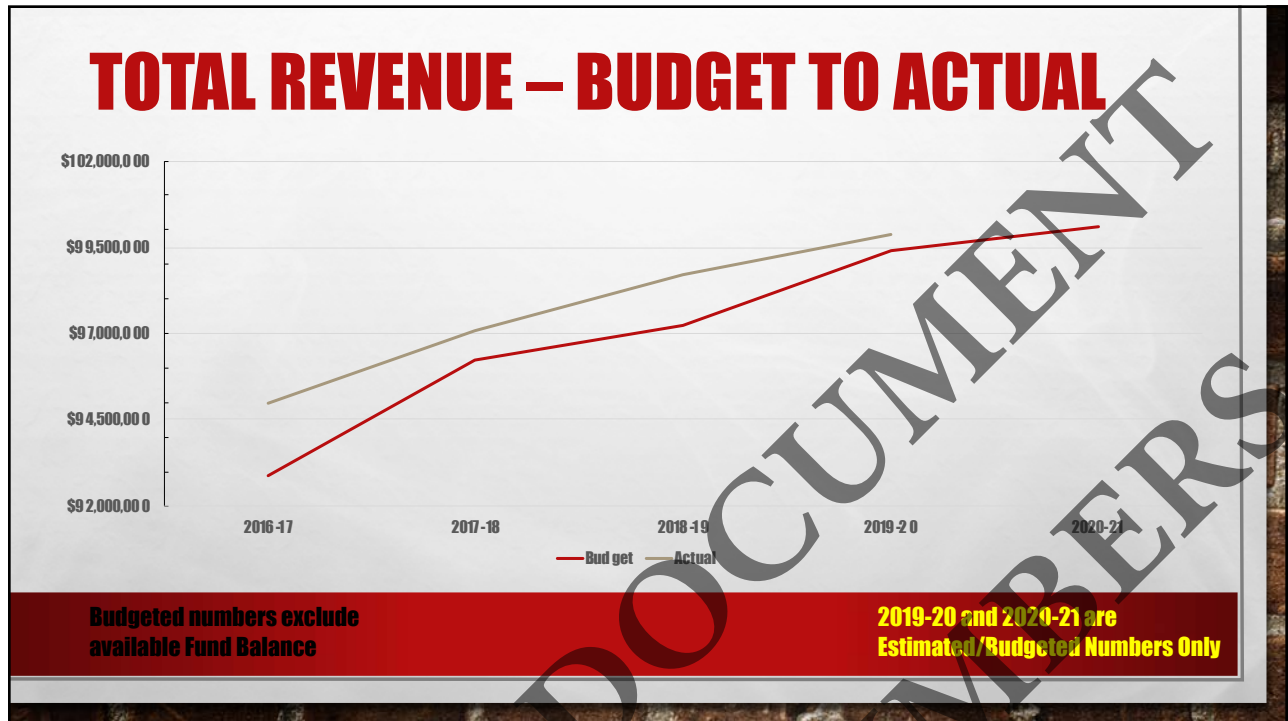
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EXPENDITURES

- **EXPENDITURES FALL UNDER 5 FUNCTION TYPES:**
 - **INSTRUCTIONAL**
 - **SUPPORT SERVICES**
 - **NON-INSTRUCTIONAL**
 - **FACILITIES**
 - **DEBT SERVICE/OTHER**
- **THREE CATEGORIES OF EXPENDITURES IN TERMS OF BUDGETING**
 - **PERSONNEL (WAGES & BENEFITS)**
 - **CONTRACTUAL/MANDATED COSTS**
 - **NON-CONTRACTUAL/NON-MANDATED COSTS**

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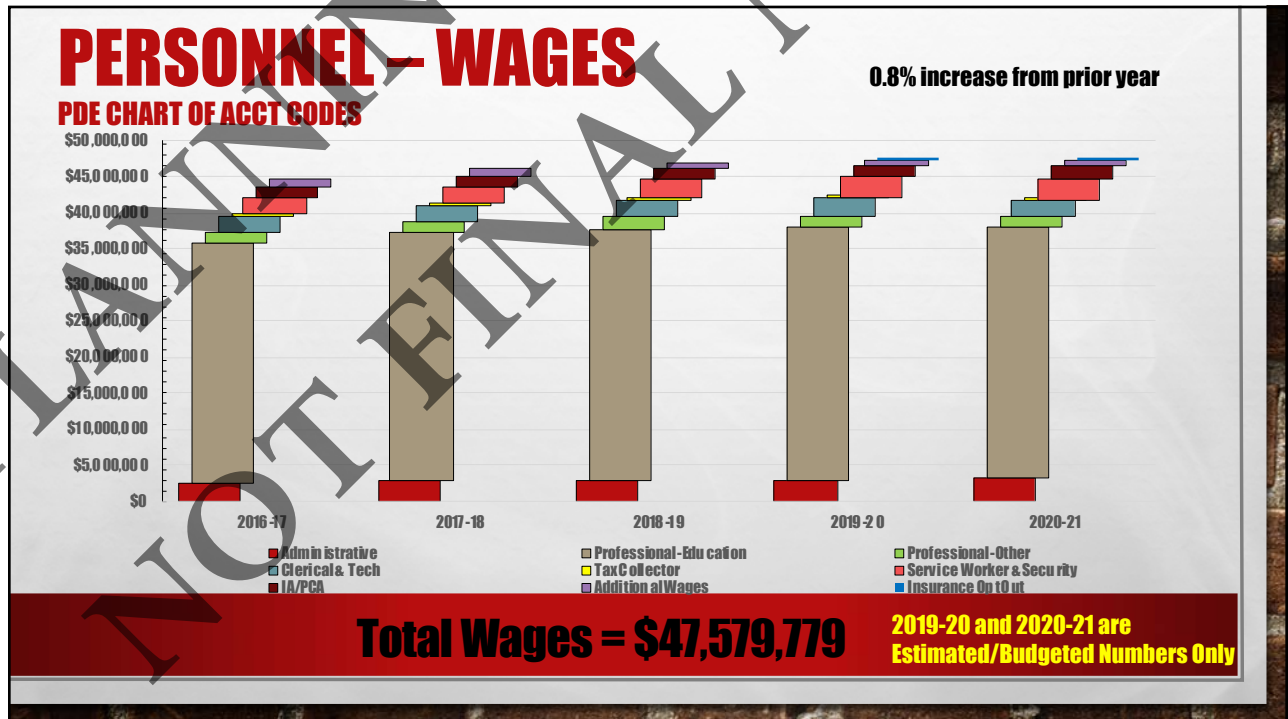
PERSONNEL – WAGES & BENEFITS

- **2020-21 COSTS = 73.3% OF THE TOTAL BUDGET.**
- **2019-20 STAFFING:**
 - **563 TOTAL STAFF, EXCLUDING FOOD SERVICE**
 - **28 PROFESSIONAL STAFF RETIRING AS PART OF THE EARLY RETIREMENT INCENTIVE DURING 2019-20**
- **2020-21 STAFFING**
 - **NOT REPLACING 8 OF THE 20 ERI THAT RETIRED BY 6/30/2020**
 - **ELIMINATION OF 2 PRIOR YEAR "HELD" VACANT POSITIONS**
 - **CONTRACTUAL SALARY AND BENEFIT INCREASES**
 - **WAGE INCREASES PER CBA OR ESTIMATED EVALUATION INCREASE FOR CONTRACTED POSITIONS (SLIGHT ROOM FOR SAVINGS)**
 - **MEDICAL INSURANCE PREMIUM INCREASE OF 3%, DENTAL INCREASE OF 6%, VISION INCREASE OF 7%**
 - **IRS INCREASE OF MAXIMUM FICA WAGES INCREASES EMPLOYER TAX AMOUNTS**
 - **INCREASES REIMBURSEMENT REVENUE**
 - **SEVERANCE PAYOUT FOR G.FREEMAN**

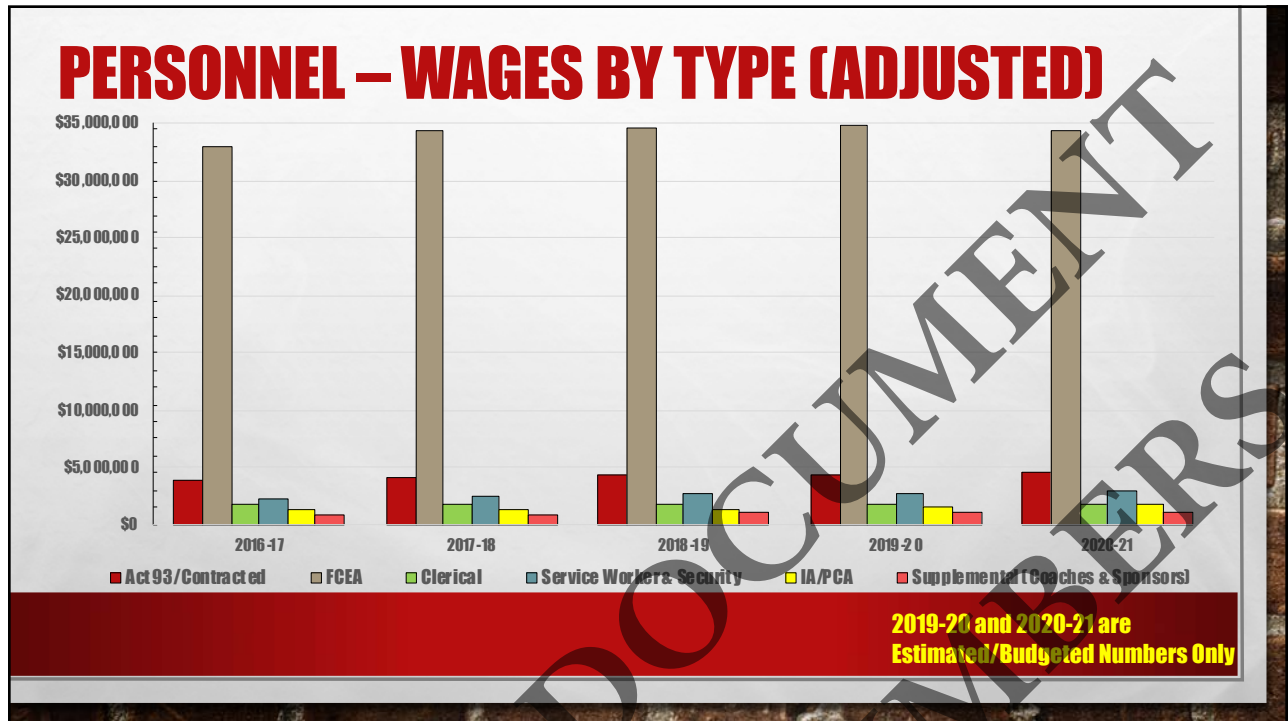
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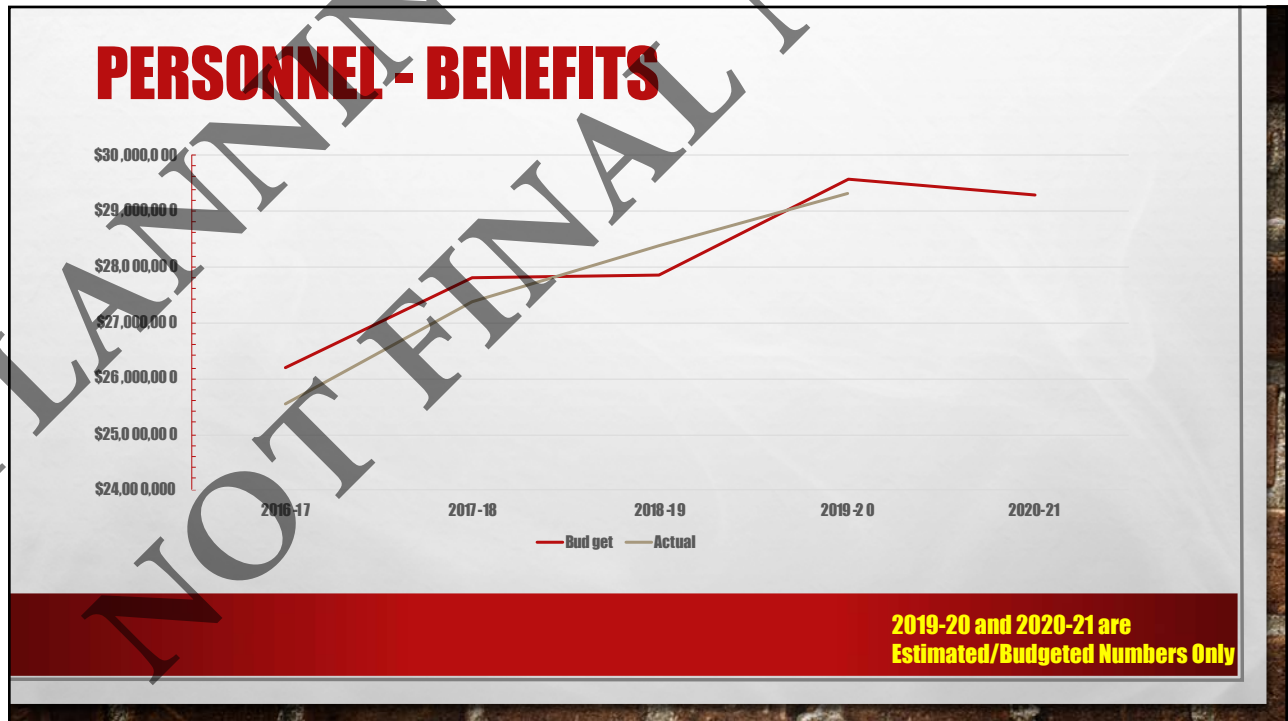
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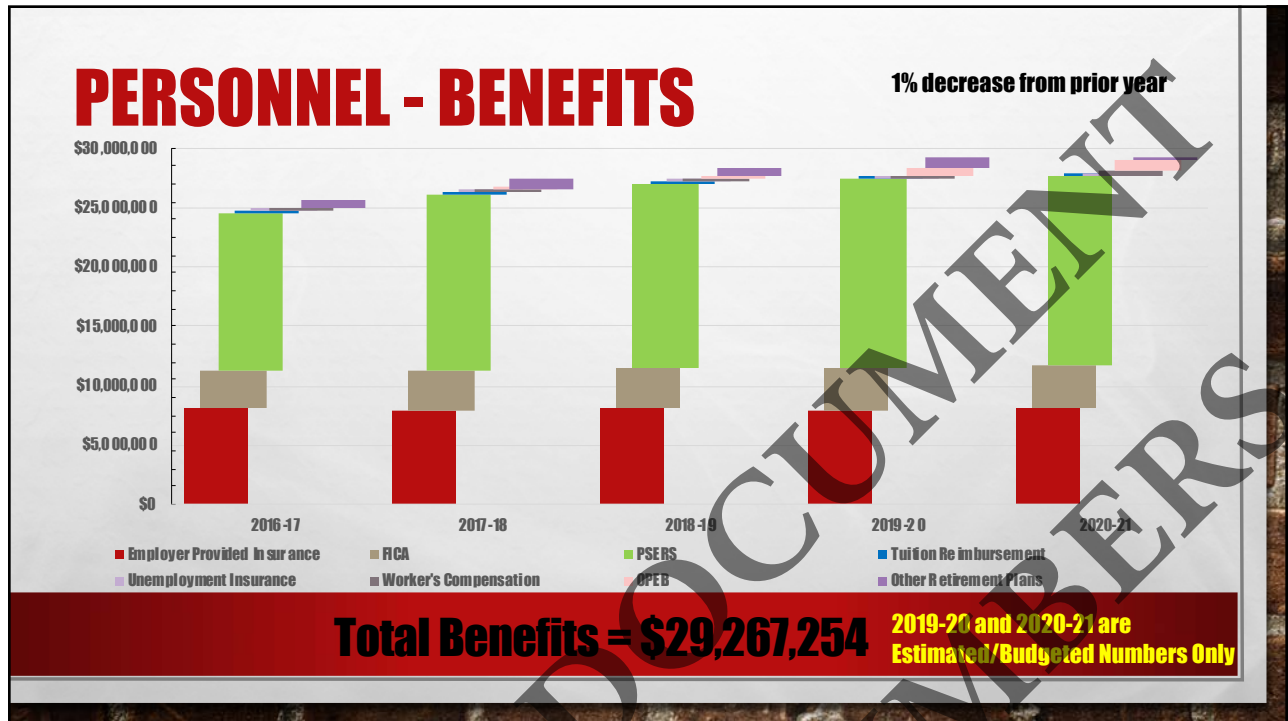
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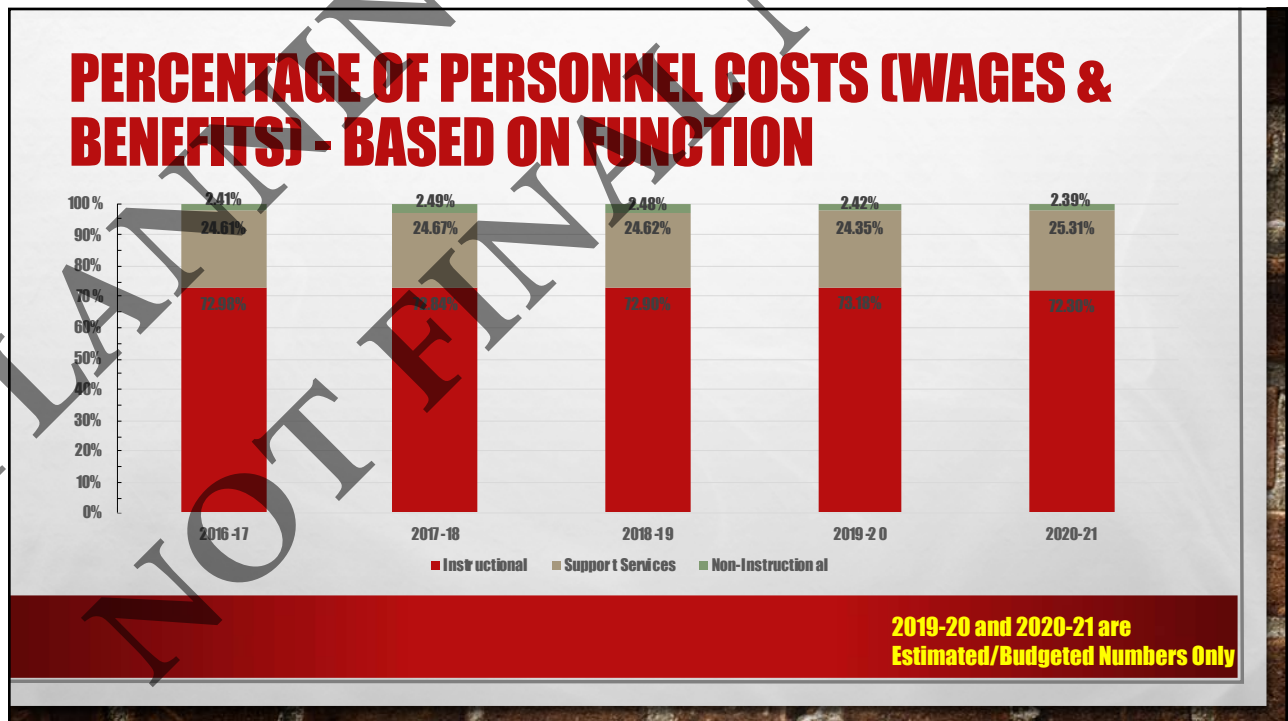
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CONTRACTUAL/MANDATED EXPENDITURES

- **DEBT SERVICE**
 - **REPAYMENT PLAN OF EXISTING DEBT**
 - **BOND PAYMENTS**
 - **LEASE PAYMENTS**
- **TRANSPORTATION**
 - **CONTRACTUAL INCREASE EACH YEAR**
- **TUITION**
- **INSURANCE – BONDING & LIABILITY**
- **UTILITIES**
- **CONTRACTED PROFESSIONAL SERVICES**
 - **SUBSTITUTE STAFFING**
 - **AIU SERVICES**
 - **SPECIAL EDUCATION SERVICES**
 - **LEGAL SERVICES**
 - **TAX COLLECTION SERVICES**
 - **PRINTING SERVICE/COPY CENTER**
 - **BUSINESS/STAFFING LICENSE FEES/CONTRACTS**
 - **SCHOOL RESOURCE OFFICERS**

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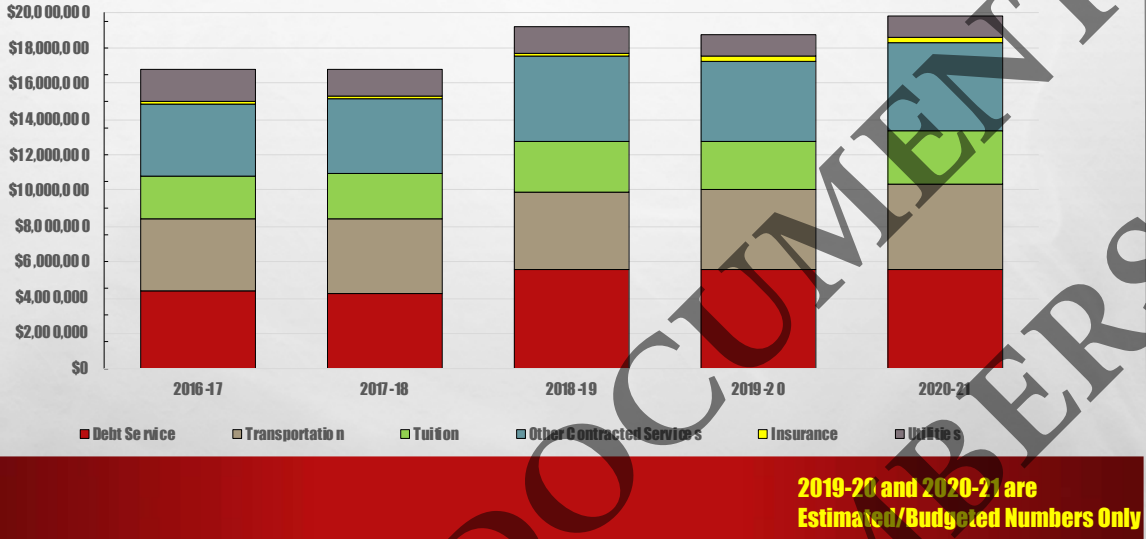
2020-21 CONTRACTUAL/MANDATED EXPENDITURES

- **19.1% OF TOTAL BUDGET**
 - **6% INCREASE FROM PRIOR YEAR**
- **DEBT SERVICE = \$5,600,208**
 - **1.1% INCREASE FROM PRIOR**
- **TRANSPORTATION = \$4,722,233**
 - **5% INCREASE FROM PRIOR YEAR**
- **TUITION = \$3,059,290**
 - **19.2% INCREASE FROM PRIOR YEAR**
- **INSURANCE = \$207,000**
- **5.2% INCREASE FROM PRIOR YEAR**
- **UTILITIES = \$1,284,349**
 - **1.6% DECREASE FROM PRIOR YEAR**
- **OTHER CONTRACTED SERVICES & MANDATED SERVICES = \$5,130,432**
 - **INCLUDES AIU SERVICES, SUBSTITUTE STAFFING, SROS, BUSINESS OFFICE CONTRACTS, TAX COLLECTOR AND LEGAL SERVICES AND ALL OTHER CONTRACTED SERVICES UNDER A 329 OR 330 ACCOUNT.**

Total Contracted/Mandated = \$20,003,764

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CONTRACTUAL/MANDATED COSTS



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NON-PERSONNEL/NON-MANDATED EXPENDITURES

- **SUPPLIES**
 - GENERAL SUPPLIES (INCL MEDICAL & ART)
 - TECH SUPPLIES
- **EMPLOYEE TRAINING & PROFESSIONAL DEVELOPMENT**
- **REPAIR/MAINTENANCE**
- **CONSTRUCTION SERVICES/CAPITAL IMPROVEMENT PLANS**
- **OTHER TRANSPORTATION & TRAVEL**
 - FIELD TRIPS
- **ATHLETIC TRIPS**
- **TRAVEL REIMBURSEMENT**
- **BOOKS (BOTH TEXT & ONLINE)**
- **MEALS & REFRESHMENTS**
- **NEW & REPLACEMENT EQUIPMENT**
- **DUES & FEES**
- **BUDGETARY RESERVE (FUNDS MADE AVAILABLE TO COVER UNBUDGETED/EMERGENCY EXPENSES THAT MAY ARISE)**

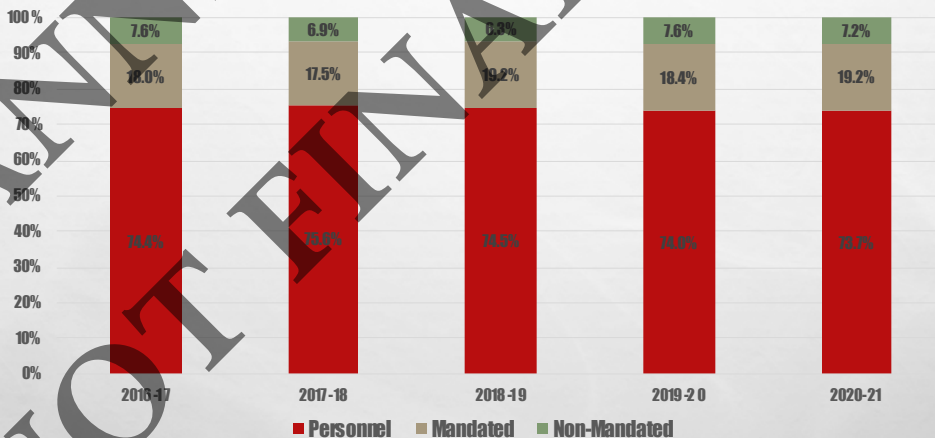
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2020-21 NON-PERSONNEL/NON-MANDATED EXPENDITURES

- **\$7,931,817**
 - 7.6% OF TOTAL BUDGET
 - 3% DECREASE FROM PRIOR YEAR
- **CAPITAL IMPROVEMENT PROJECTS**
 - FACILITIES= \$694K
 - INCREASE OF 173%
- **TEXTBOOKS = \$511,566**
 - DECREASE OF 17.8% FROM PRIOR YEAR
- **CAPITAL EQUIPMENT = \$1,058,867**
 - DECREASE OF 8.5% FROM PRIOR YEAR
 - INCLUDES \$412K - NEW TECH LEASE
 - INCLUDES \$82K - BAND UNIFORMS
- **CYCLICAL REPLACEMENT OF ATHLETIC GEAR AND UNIFORMS**
- **TABLES, CHAIRS AND OTHER FURNITURE NEEDED FOR CLASSROOMS**
- **EMPLOYEE TRAINING/STAFF DEVELOPMENT**
 - \$229K IN REGISTRATION AND TRAVEL COSTS FOR PROFESSIONAL DEVELOPMENT
- **BUDGETARY RESERVE = \$1.5 MILLION**
 - REDUCTION FROM PRIOR YEARS
 - WITH THE EXCEPTION OF 2018-19 (MOLD & SAFETY DEPT), TYPICALLY \$300K-\$600K IS TRANSFERRED ANNUALLY
 - ALSO INCLUDED AS A REVENUE (UNASSIGNED FUND BALANCE)

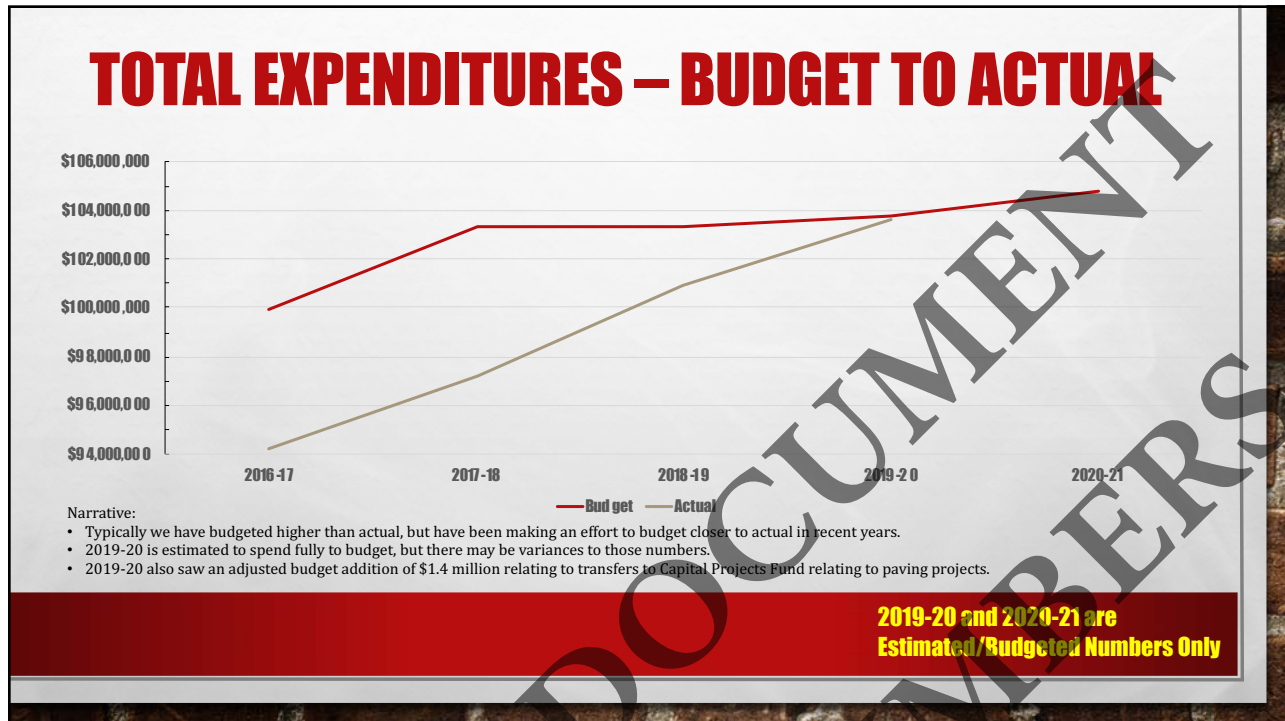
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EXPENDITURES BY PERCENT OF BUDGET



2019-20 and 2020-21 are Estimated/Budgeted Numbers Only

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2020-21 TOTAL BUDGET

<ul style="list-style-type: none"> • REVENUES • LOCAL REVENUE \$ 78,793,199 • STATE REVENUE \$ 19,983,772 • FEDERAL REVENUE \$ 818,485 • OTHER REVENUE \$ 512,067 <li style="padding-left: 20px;">\$100,107,523 UNASSIGNED FUND BALANCE \$ 1,500,000 <li style="padding-left: 20px;">\$101,607,523 	<ul style="list-style-type: none"> • EXPENDITURES • INSTRUCTION \$ 62,370,709 • SUPPORT SERVICES \$ 31,817,811 • NON-INSTRUCTIONAL \$ 2,675,056 • FACILITIES \$ 693,830 • OTHER (INCL DEBT) \$ 5,725,208 <li style="padding-left: 20px;">\$103,282,614 BUDGETARY RESERVE \$ 1,500,000 <li style="padding-left: 20px;">\$104,782,614
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Total Revenue vs Expenditure = <\$3,175,091>

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BUDGET OPTIONS – NO CHANGE TO EXPENDITURES

DRAW DOWN DEFICIT FROM FUND BALANCE

- <750,000> FROM PSERS
- <693,830> FROM CAPITAL PROJECTS
- REMAINDER DRAWN DOWN FROM UNASSIGNED
 - ELIMINATES OR REDUCES AVAILABLE FUND BALANCE FOR FUTURE YEARS' BUDGETARY RESERVE.
- FUND BALANCE = \$17 MILLION

INCREASE TAXES TO COVER VARIANCE

- INCREASE TO INDEX = \$1.7 MILLION IN ADDITIONAL REVENUE
- BRINGS DEFICIT TO \$1.4 MILLION
 - <693,830> FROM CAPITAL PROJECTS
 - <750K> FROM PSERS
 - REMAINING ADDED INTO UNASSIGNED TO BE AVAILABLE FOR THE FOLLOWING YEAR'S RESERVE
- FUND BALANCE = \$18.6 MILLION

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VARIABLES

REVENUES

- PDE SUBSIDIES ARE NOT FINALIZED AND CALCULATIONS AREN'T SET. THE PA STATE BUDGET ISN'T FINALIZED – COULD BE INCREASE OR DECREASE TO BUDGETED AMOUNTS
- ANY INCREASE TO TAX MILLAGE WOULD BRING IN ADDITIONAL NEW REVENUE AND OFFSET THE DIFFERENCE

EXPENDITURES

- STAFFING
- PROGRAM CHANGES
- 2020 APPLE LEASE (TECH LEASE) IS NOT FINALIZED
- LIABILITY INSURANCE RENEWAL NOT FINALIZED

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TAX RECOMMENDATION

- **INCREASE TAXES TO COVER PART OF DEFICIT AND TO ALSO ENSURE FUND BALANCE STAYS HEALTHY.**
 - **KEEP UNASSIGNED FUND BALANCE NO LESS THAN 2% OF EXPENDITURES.**
 - **INCREASE TO FULL INDEX THIS YEAR AND THEN PLAN ON A MINIMAL PERCENTAGE INCREASE EACH YEAR THEREAFTER TO MAINTAIN FUND BALANCE AND PROGRAMS.**
- **MILLAGE INCREASES TO 20.0839**
 - **\$106.87/YEAR ANNUAL INCREASE FOR FCASD MEDIAN HOME (\$210K)**

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FUND BALANCE

2020-21 Estimated Starting Fund Balance - \$20,166,160

NO TAX INCREASE

FULL TAX INCREASE

• ENDING FUND BALANCE	\$16,991,069
COMMITTED PSERS FB	\$7,255,782
COMMITTED GALA FB	\$ 14,729
ASSIGNED CAP PROJECTS FB	\$7,999,408
ASSIGNED ATHLETICS ACT FB	\$ 55,000
NON-SPENDABLE FB	\$1,250,000
UNASSIGNED FB*	\$ 416,150

• ENDING FUND BALANCE	\$18,681,250
COMMITTED PSERS FB	\$7,255,782
COMMITTED GALA FB	\$ 14,729
ASSIGNED CAP PROJECTS FB	\$7,999,408
ASSIGNED ATHLETICS ACT FB	\$ 55,000
NON-SPENDABLE FB	\$1,250,000
UNASSIGNED FB*	\$ 2,356,331

*Unassigned FB is what is made available for future years' Budgetary Reserve. It's also where the bulk of FB drawdowns can occur. District's Unassigned FB must stay at 8% or below the total expenditures, I recommend keeping Unassigned around 2%.

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NEXT STEPS

- **DISCUSS AS A GROUP ANY AREAS FOR FURTHER RESEARCH**
- **PROVIDE ENTIRE SCHOOL BOARD WITH CURRENT STATUS OF PRELIMINARY BUDGET INCLUDING THE DISCUSSIONS FROM THE GROUP**
- **SCHOOL BOARD CAN DIRECT ADMINISTRATION INTO AREAS OF FURTHER RESEARCH, INCLUDING STAFFING AND PROGRAMS**
- **FOLLOW-UP MEETING(S) WITH RESOURCE GROUP TO FINALIZE A BUDGET TO PRESENT TO SCHOOL BOARD**
- **PRESENT 2020-2021 PROPOSED PRELIMINARY BUDGET TO SCHOOL BOARD BY MAY MEETING**

PLANNING DOCUMENT
NOT FINAL NUMBERS